

# First Accreditation at The University of Tokyo Faculty of Medicine

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**National** Symposium on Accreditation Tokyo Medical and Dental University



### Accreditation involves...

- Continuous quality improvement (CQI)
- Providing evidence of outcomes
- Using data to provide evidence
- Having a robust IR to provide data
- Using data for CQI
- Engaging the community in the process

IR = Institutional Research unit



### WFME\* accreditation standards

- 1. Mission and Outcomes
- 2. Educational Program
- Assessment of Students
- 4. Students
- 5. Academic Staff/Faculty
- 6. Educational Resources
- 7. Program Evaluation
- 8. Governance and Administration
- 9. Continuous Renewal

\*WFME = World Federation for Medical Education



### Std 1: Mission and Outcomes

- 1. Define what is distinctive about your university
  - Clinical, research, education mission
  - What sets your graduates apart now/future?
- Regardless, accreditation requires

   an appropriate foundation for future careers in any branch of medicine"
- 3. Clarify and elaborate on your outcomes



### Standard 2: Educational Program

- Move from fact-based teaching (faculty delivering content) to outcomes-based education (students learning competencies)
- 2. Articulate core concepts, principles
  - Use mixed teams of BS and Clinical faculty
  - > Each concept defensible as a building block
- 3. Increase vertical and horizontal integration
- 4. Make faculty-student face-to-face time count!



### Standard 2: Educational Program

- 5. Provide students with direct patient care
  - Enable students to fully engage with training
  - Need to apply knowledge how they will use it
  - Communication skills in non-hospital settings
  - Address faculty time with peer training, team approaches, core faculty
  - Cultivate affiliated clinical training sites



### Standard 3: Assessment of Students

Key message: **Assessment drives learning** 

- Cannot change curriculum without change in assessment
  - Increase active, formative methods
  - More proactive in own learning
  - More accurate self-assessment
  - Build self-directed learning skill
  - Faculty can identify gaps earlier/correct



### Standard 3: FDs on Assessment

#### Key message: *Create faculty teams*

- 2. Create teams, department- or topic-based
  - Become resources for each other
  - Come with a problem to solve
    - More engaged with new methods
    - More effective development, implementation
  - > Share workload, flexible time schedule
  - Share best practices, new collaborations

FDs = Faculty Development sessions



### Standard 3: Implementation

Key message: *Pilot in phases* 

- 3. Discover what works best before committing major resources
  - Many moving parts, causes of failure
  - Need multiple iterations to refine
  - Carefully evaluate what worked, why



#### Standard 4: Students

#### Key message: *Move beyond scores*

- Identify students with "entire package" of intelligence, emotional intelligence, humanism
- 2. Encourage student voices
  - Formalize membership on committees
  - Key to success during change
- 3. Increase international exposure



### Standard 5: Academic Staff/Faculty

Key message: *Maximize your talent pool* 

- 1. Low ratio of women, students and faculty
  - No progress without clear programs
- 2. Provide clear evaluation, promotion system
- 3. Need to value faculty's contributions
- 4. Incentives to assume leadership positions



### Standard 6: Educational Resources

#### Key message: **Need tools to achieve outcomes**

- 1. Curriculum tracking and management
  - Vertical and horizontal integration
  - Each faculty can integrate in context
- 2. Content management and delivery
  - Maximize face-to-face time
- 3. Enable detailed feedback to refine from a unit to entire curriculum



### Standard 6: Educational Resources

Key message: **Need a resource budget** 

- 4. Cost-sharing across multiple user groups
  - > Simulation
  - Library
  - Hardware (rolling replacement)
  - Personnel
- 5. Research before you buy
- 6. Buy only what you need



### Standard 6: Educational Resources

Key message: **Design flexible learning spaces** 

- 7. Keep rooms and furniture flexible
  - Lecture-style rooms have limited use
  - > Wifi
  - Electricity



### Standard 7: Program Evaluation

#### Key message: *Use longitudinal data*

- 1. Need an Institutional Research function
- 2. Online collection is a must
- 3. Layers of data from all stakeholders
  - > Student performance
  - Course and clerkship outcomes
  - Postgraduate performance
  - Admission policy changes



If you order a test on a patient, it should affect your management.

Likewise, the evaluation you conduct on your course or program should affect how your course or program is conducted.

In other words:

Make your evaluations count!



### Learning Analytics

(as a subset of Academic Analytics)

"...is the measurement, collection, analysis, and reporting of data about learners and their contexts, for purpose of understanding and optimizing learning and the environments in which it occurs."\*

International Conference on Learning Analytics and Knowledge, 2011 Importance cited in 2012 Higher Education Horizon Report

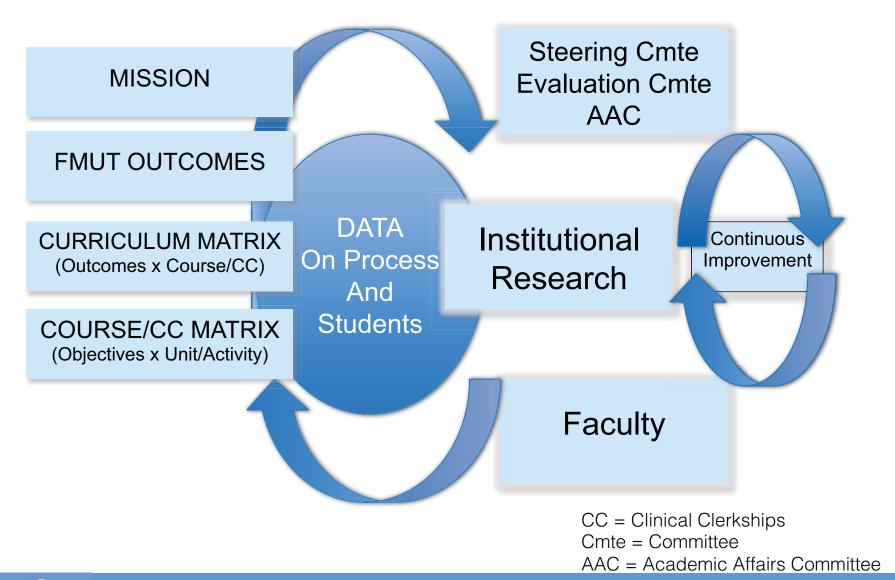


### How to make analytics count

- Know what you want as <u>outcomes</u>
- > Decide what is **key evidence**
- Involve key stakeholders throughout
- Pilot your questions and methods
- > Ensure that **feedback loops** are active
- Keep it simple!

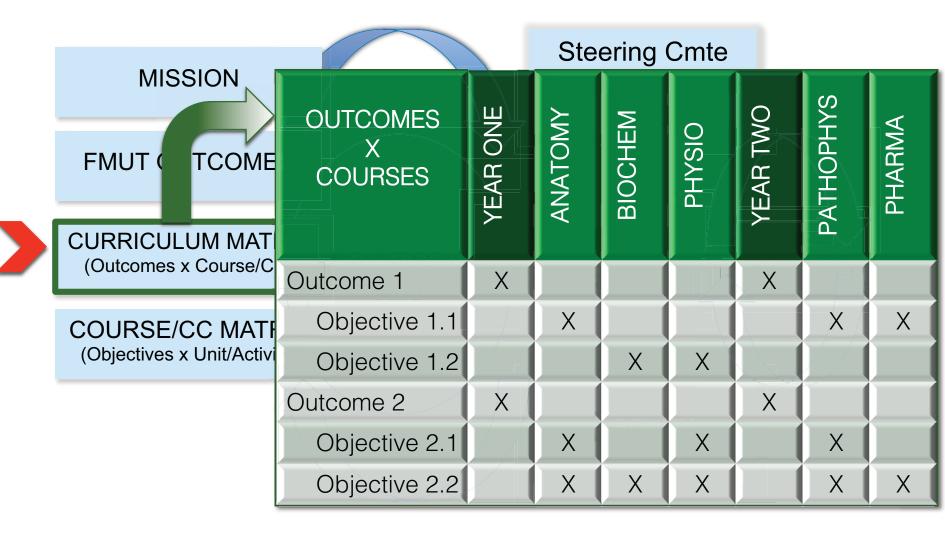


### General structure for evaluation



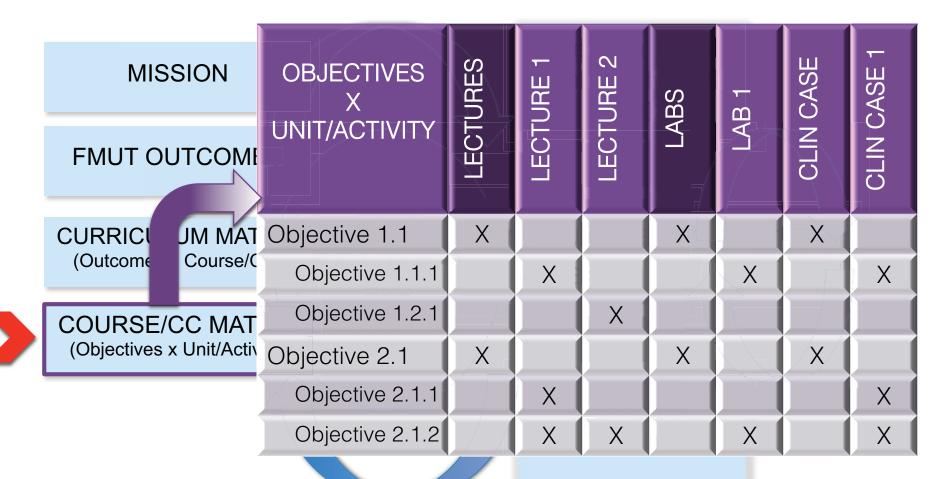


### Curriculum Matrix





### Course/Clinical Clerkship Matrix



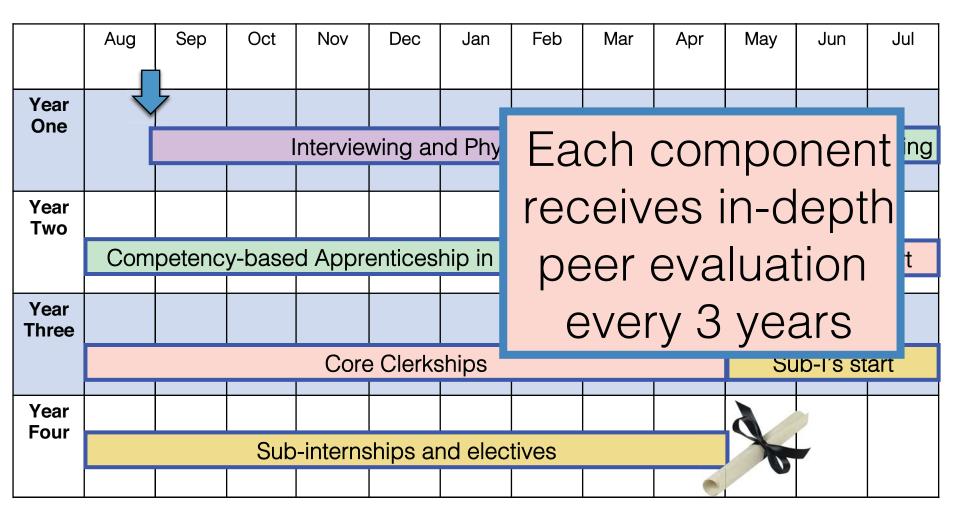


### Use of matrices in process of Tufts' 3-year evaluation cycle

- > 30-person Curriculum Committee
- ➤ 1/3<sup>rd</sup> of entire required curriculum is reviewed each year
- Use context of both matrices, determine whether objectives are being met
- > Results to faculty, depts and students



### Example of clinical curriculum





### Elements examined during the three-year cycle review

Content Methods

- Syllabus, etc.
- Activities
- Assessments

All linked to objectives in matrices

Student Evaluations

- Student representatives
- End-of-unit evaluations

Peer Evaluation

- Generalist
- Content expert



### Fruits of Tufts' 3-year cycle

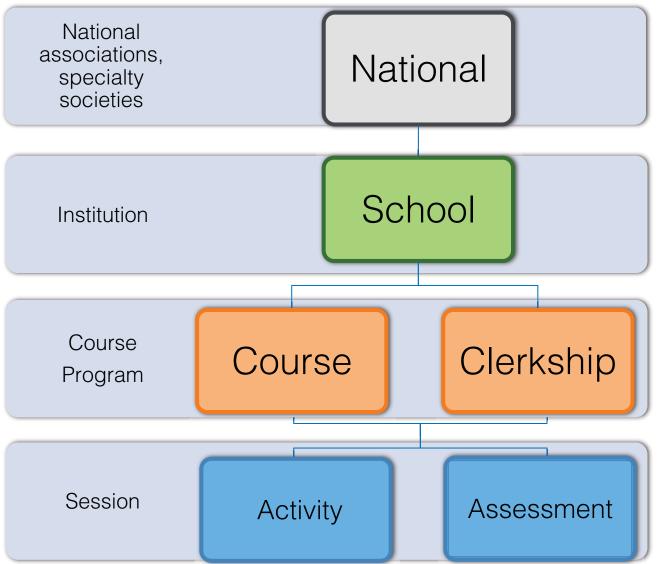
- Peer discussion of best practices
- Feedback to students on what changed
- Complements annual evaluation process
- Longitudinal data to steer programs
- > Systematic data ready for accreditation
- > Enables continuous quality improvement



## Curriculum Mapping of competencies across multiple levels

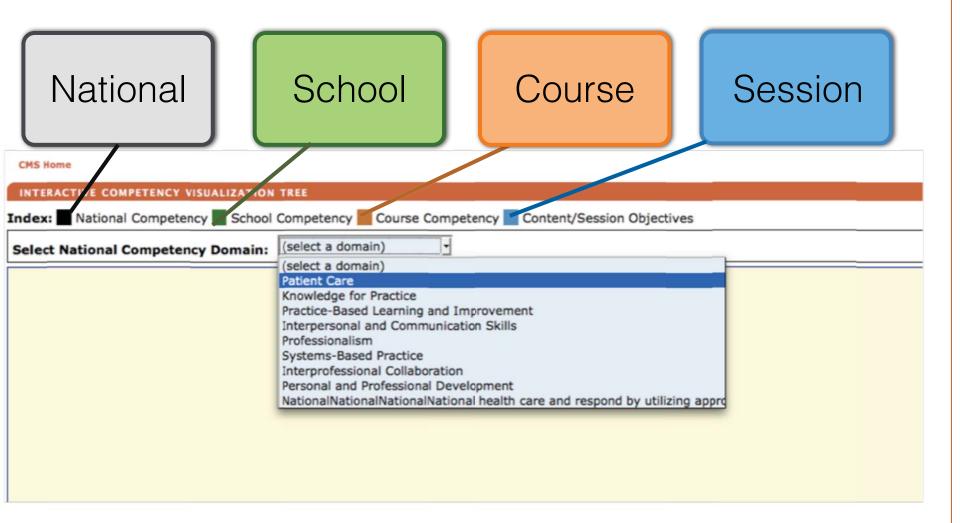


### Competency cascade



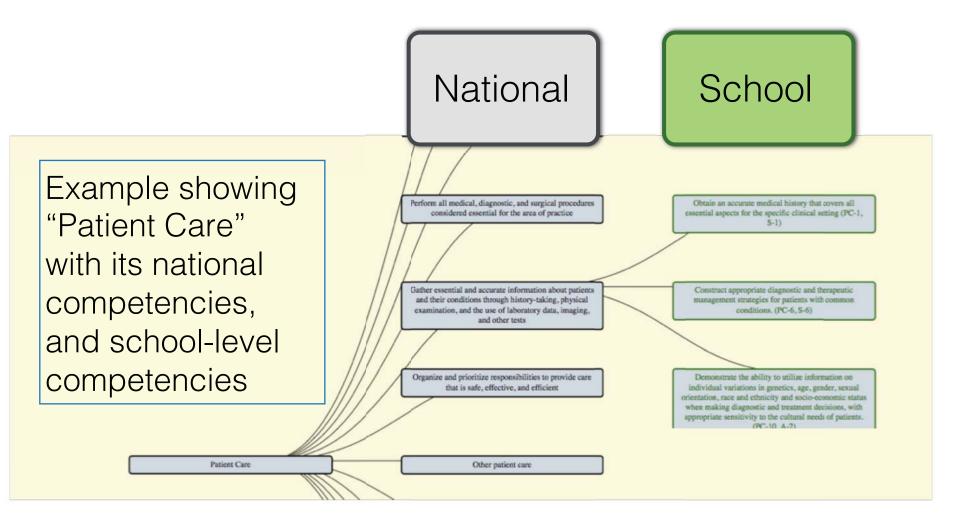


### Competency Visualization Tree



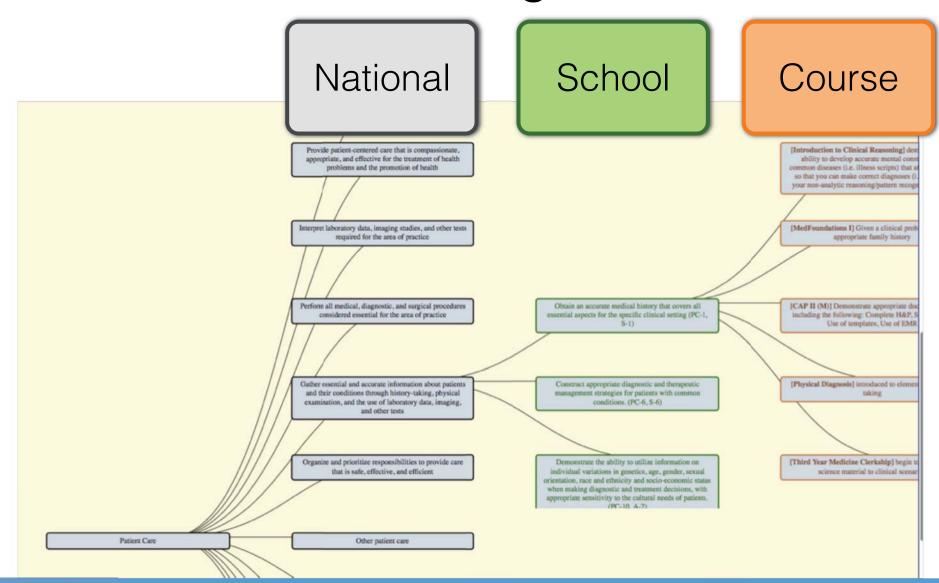


#### "Patient Care" shown in Visualization Tree



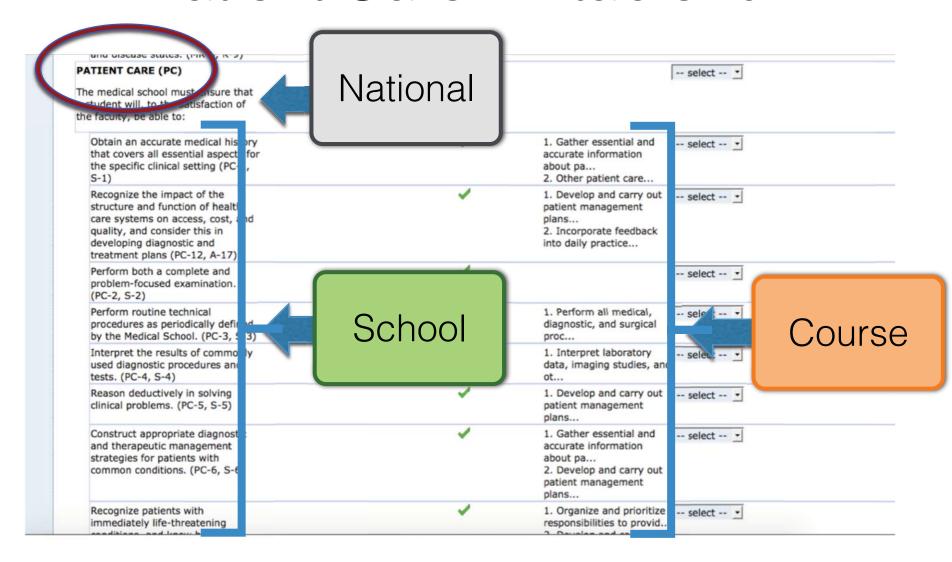


### "Patient Care" through course level





### "Patient Care" in table form





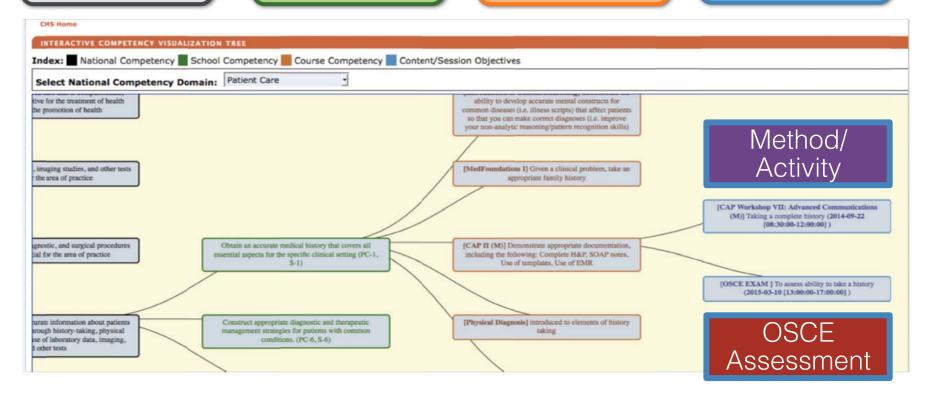
### "Patient Care" thru session level, with activity and OSCE assessment

National

School

Course

Session





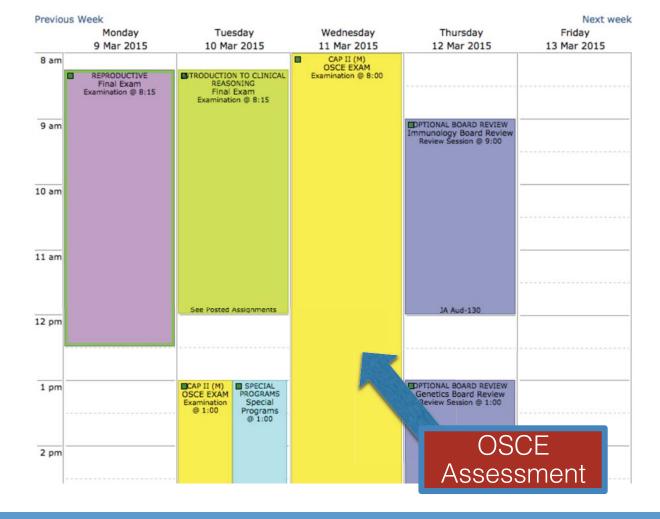
### OSCE assessment entry in academic calendar

Academic - Accreditation Weekly Lecture Objectives Subscribe To This Schedule

This Week · Multiple Weeks

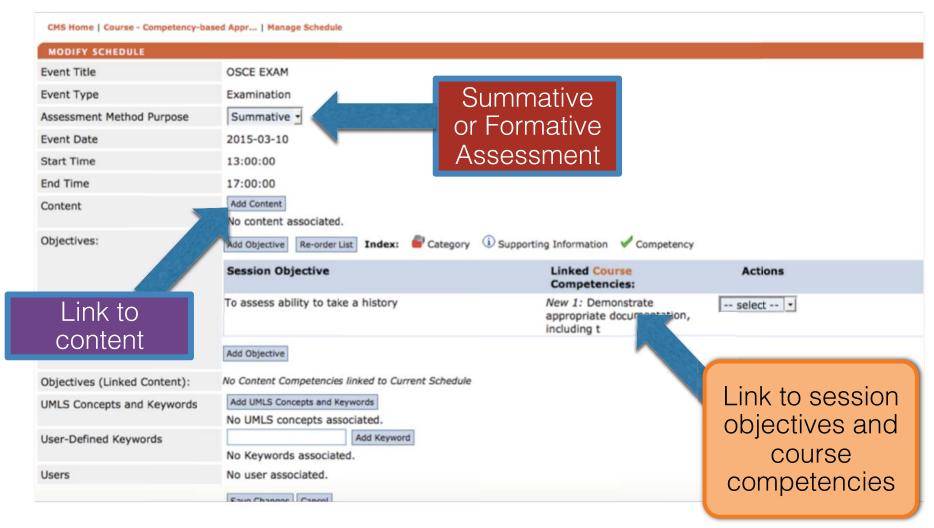
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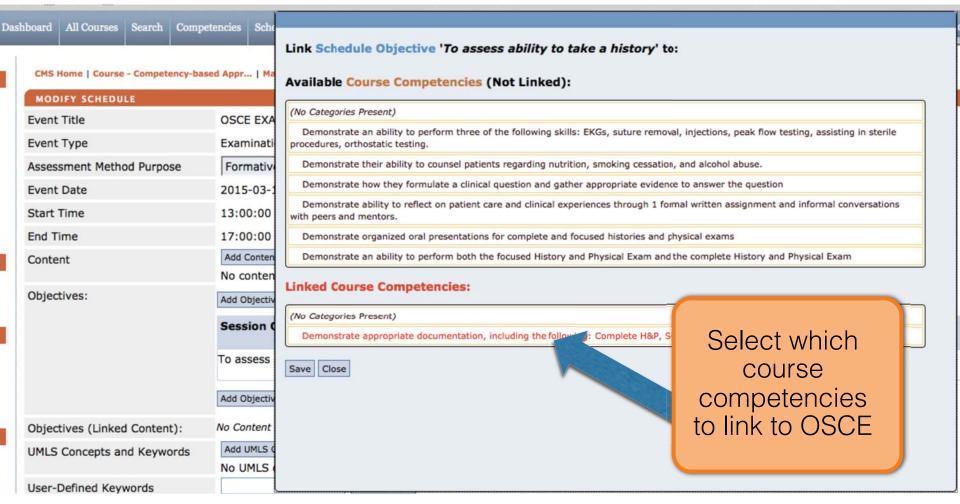


### OSCE management page automatically generated from calendar





### Link OSCE/assessment to Course Competencies





### Design OSCE/each assessment from desired learning outcomes\*

Learning Outcomes

 Identify desired competencies, objectives at course level

\*Based on McTighe and Wiggins: Stages of Backward Design from Understanding by Design

Learning Assessment  Determine acceptable evidence of achieving competency

Learning Methods

 Plan activities and instruction



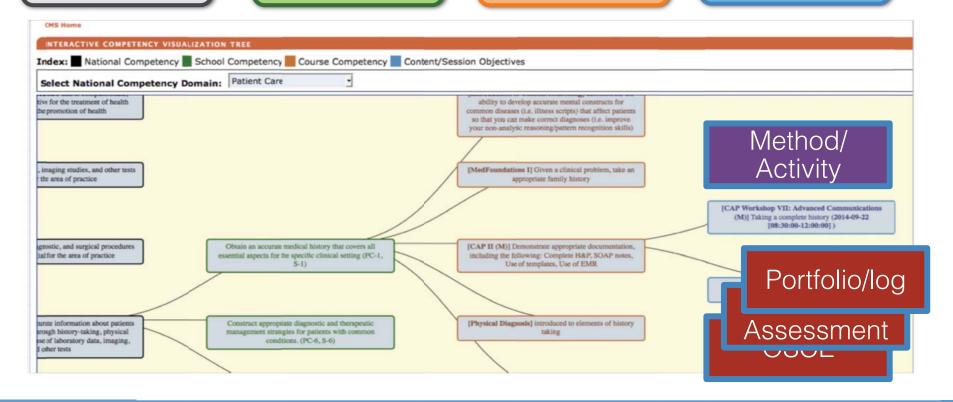
### Map assessment and activity back to Course competency

National

School

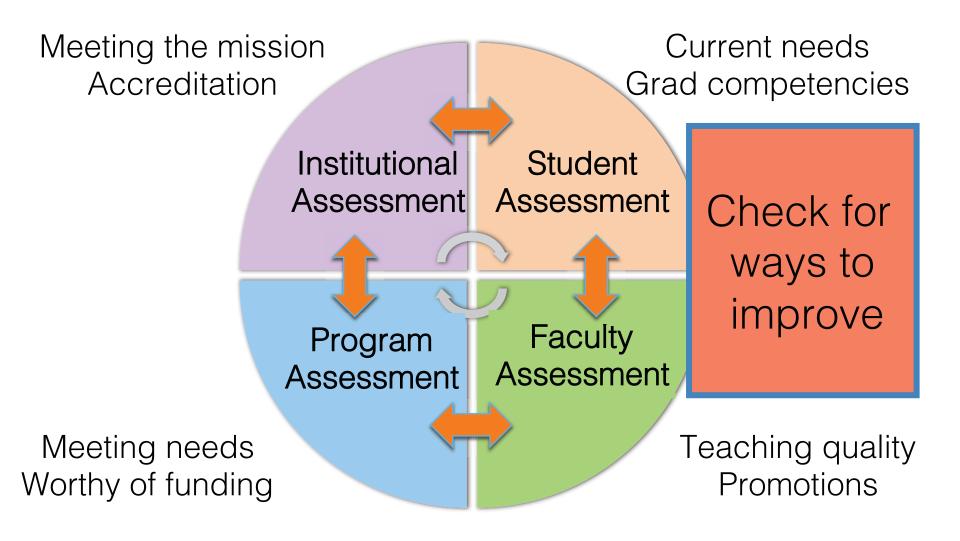
Course

Session



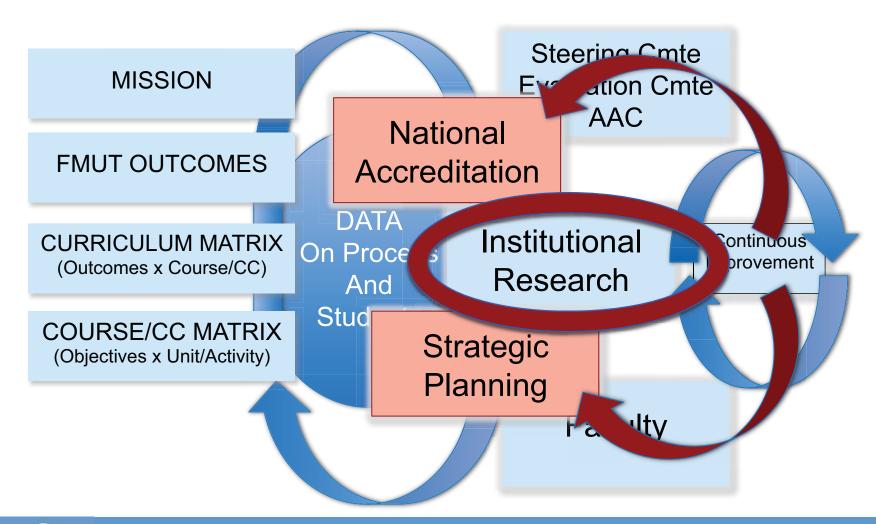


### Feedback from assessments





### Link data to accreditation and strategic planning





### Standard 8: Governance, Administration

- 1. Critical to manage entire curriculum
- 2. Cannot be coordinated through depts
- 3. Need someone responsible for education who thinks about it full time, not part time
- 4. Vice dean for education or equivalent
- 5. Need clear connection with IR, Evaluation Committee, Steering Committee, and AAC



#### Standard 9: Continuous Renewal

#### Key message: **Continuous improvement**

- 1. Expose faculty to other methods, universities
- 2. Serve on accreditation teams
- 3. Attend conferences to share best practices
  - Share with peers across institutions
  - Add to education portfolio
  - Benefit to faculty, institution, students and ultimately to our patients, society

